

*Financial Statements of*  
**UNITED WAY OF WINNIPEG**  
*March 31, 2026*

## Independent Auditor's Report

To the Members of  
United Way of Winnipeg

### Opinion

We have audited the financial statements of United Way of Winnipeg (the "Organization"), which comprise the statement of financial position as at March 31, 2026, and the statement of community and operating activities, statement of changes in fund balances and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO").

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Deloitte LLP*

Chartered Professional Accountants  
Winnipeg, Manitoba  
May 25, 2026

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**UNITED WAY OF WINNIPEG**  
**Statement of Financial Position**  
**March 31, 2026**

	<u>2026</u>	<u>2025</u>
<b>ASSETS</b>		
Current		
Cash	\$ 7,081,534	\$ 5,357,175
Pledges receivable and other assets (Note 5)	11,216,808	10,726,472
	<b>18,298,342</b>	16,083,647
CASH SURRENDER VALUE OF LIFE INSURANCE POLICIES (Note 5)	342,892	390,724
INVESTMENTS (Note 4)	56,364,751	51,799,656
CAPITAL ASSETS (Note 6)	6,274,853	6,415,457
	<b>\$ 81,280,838</b>	<b>\$ 74,689,484</b>
<b>LIABILITIES</b>		
Current		
Accounts payable and accrued liabilities (Note 7)	\$ 2,058,792	\$ 3,085,933
Deferred contributions (Note 8)	4,637,468	3,659,091
Other liabilities (Note 9)	2,982,841	2,307,573
Current portion of mortgage payable (Note 10)	-	38,538
	<b>9,679,101</b>	9,091,135
MORTGAGE PAYABLE (Note 10)	-	222,223
	<b>9,679,101</b>	<b>9,313,358</b>
<b>FUND BALANCES (Note 3)</b>		
COMMUNITY FUND	27,513,473	25,555,395
OPERATING FUND	-	-
TOMORROW FUND	28,381,344	22,716,741
STABILIZATION FUND	7,265,352	8,598,226
CAPITAL ASSETS FUND	6,274,853	6,154,696
BUILDING AND TECHNOLOGY FUND	2,166,715	2,351,068
	<b>71,601,737</b>	<b>65,376,126</b>
	<b>\$ 81,280,838</b>	<b>\$ 74,689,484</b>

The accompanying notes are an integral part of the financial statements.

APPROVED ON BEHALF OF THE BOARD OF TRUSTEES



.....  
 Geeta Tucker, Chairperson



.....  
 Mary Nemeth, Treasurer

**UNITED WAY OF WINNIPEG**  
**Statement of Community and Operating Activities**  
**Year Ended March 31, 2026**

	2026						Total
	Community Fund	Operating Fund	Tomorrow Fund	Stabilization Fund	Capital Assets Fund	Building and Technology Fund	
<b>Revenue</b>							
<b>DONATIONS</b>							
United Way campaigns	\$ 23,008,346						\$ 23,008,346
Community programs (Note 11)	3,373,393						3,373,393
Donor directed to other charities	1,763,811						1,763,811
Legacy giving			2,094,769				2,094,769
	<b>28,145,550</b>	<b>-</b>	<b>2,094,769</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>30,240,319</b>
<b>GOVERNMENT GRANTS (Note 14)</b>							
Operating grant - Province of Manitoba		4,891,000					4,891,000
Government of Canada - CSRF (Note 12)	-						-
Community programs (Note 11)	6,604,647						6,604,647
Other	50,000						50,000
	<b>6,654,647</b>	<b>4,891,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,545,647</b>
Sponsorships, grants and other income	228,773	600,374					829,147
Investment Income (Note 2b)	691,154	737,886	577,599	2,643,387			4,650,026
<b>Total Revenues</b>	<b>35,720,124</b>	<b>6,229,260</b>	<b>2,672,368</b>	<b>2,643,387</b>	<b>-</b>	<b>-</b>	<b>47,265,139</b>
<b>Expenditures</b>							
<b>COMMUNITY INVESTMENT</b>							
Agency funding	18,370,673						18,370,673
Equity and COVID-19 Recovery funding (Note 13)	-						-
United Way community services	3,156,185						3,156,185
Government of Canada - CSRF (Note 12)	-						-
Community programs (Note 11)	10,241,716						10,241,716
Donor directed to other charities	1,763,811						1,763,811
Management and administration		716,629					716,629
United Way of Canada	61,064	281,983					343,047
	<b>33,593,449</b>	<b>998,612</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>34,592,061</b>
<b>OPERATIONS</b>							
Resource development		5,819,792					5,819,792
Organizational development initiatives		51,268					51,268
Amortization of capital assets					289,847		289,847
	<b>-</b>	<b>5,871,060</b>	<b>-</b>	<b>-</b>	<b>289,847</b>	<b>-</b>	<b>6,160,907</b>
One-Time Special Initiatives	-	286,560	-	-	-	-	286,560
<b>Total Expenditures</b>	<b>33,593,449</b>	<b>7,156,232</b>	<b>-</b>	<b>-</b>	<b>289,847</b>	<b>-</b>	<b>41,039,528</b>
<b>Excess (deficiency) of revenue over expenditures</b>	<b>\$ 2,126,675</b>	<b>\$ (926,972)</b>	<b>\$ 2,672,368</b>	<b>\$ 2,643,387</b>	<b>\$ (289,847)</b>	<b>-</b>	<b>\$ 6,225,611</b>

The accompanying notes are an integral part of the financial statements.

**UNITED WAY OF WINNIPEG**  
**Statement of Community and Operating Activities**  
**Year Ended March 31, 2025**

	2025						Total
	Community Fund	Operating Fund	Tomorrow Fund	Stabilization Fund	Capital Assets Fund	Building and Technology Fund	
<b>Revenue</b>							
<b>DONATIONS</b>							
United Way campaigns	\$ 21,831,961						\$ 21,831,961
Community programs (Note 11)	2,633,316						2,633,316
Donor directed to other charities	1,165,800						1,165,800
Legacy giving			355,176				355,176
	<b>25,631,077</b>	<b>-</b>	<b>355,176</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>25,986,253</b>
<b>GOVERNMENT GRANTS (Note 14)</b>							
Operating grant - Province of Manitoba		4,891,000					4,891,000
Government of Canada - CSRF (Note 12)	200,185						200,185
Community programs (Note 11)	4,580,920						4,580,920
Other	50,000						50,000
	<b>4,831,105</b>	<b>4,891,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,722,105</b>
Sponsorships, grants and other income	340,887	488,811					829,698
Investment Income (Note 2b)	786,707	637,953	303,980	2,053,905			3,782,545
<b>Total Revenues</b>	<b>31,589,776</b>	<b>6,017,764</b>	<b>659,156</b>	<b>2,053,905</b>	<b>-</b>	<b>-</b>	<b>40,320,601</b>
<b>Expenditures</b>							
<b>COMMUNITY INVESTMENT</b>							
Agency funding	17,757,693						17,757,693
Equity and COVID-19 Recovery funding (Note 13)	864,343						864,343
United Way community services	2,789,230						2,789,230
Government of Canada - CSRF (Note 12)	199,185						199,185
Community programs (Note 11)	8,665,652						8,665,652
Donor directed to other charities	1,165,800						1,165,800
Management and administration		683,703					683,703
United Way of Canada	57,748	247,135					304,883
	<b>31,499,651</b>	<b>930,838</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>32,430,489</b>
<b>OPERATIONS</b>							
Resource development		5,458,569					5,458,569
Organizational development initiatives		55,197					55,197
Amortization of capital assets					329,558		329,558
	<b>-</b>	<b>5,513,766</b>	<b>-</b>	<b>-</b>	<b>329,558</b>	<b>-</b>	<b>5,843,324</b>
One-Time Special Initiatives	-	412,116	-	-	-	-	412,116
<b>Total Expenditures</b>	<b>31,499,651</b>	<b>6,856,720</b>	<b>-</b>	<b>-</b>	<b>329,558</b>	<b>-</b>	<b>38,685,929</b>
<b>Excess (deficiency) of revenue over expenditures</b>	<b>\$ 90,125</b>	<b>\$ (838,956)</b>	<b>\$ 659,156</b>	<b>\$ 2,053,905</b>	<b>\$ (329,558)</b>	<b>-</b>	<b>\$ 1,634,672</b>

The accompanying notes are an integral part of the financial statements.

**UNITED WAY OF WINNIPEG**  
**Statement of Changes in Fund Balances**  
**Year Ended March 31, 2026**

	2026						Total
	Community Fund	Operating Fund	Tomorrow Fund	Stabilization Fund	Capital Assets Fund	Building and Technology Fund	
Fund balance, beginning of year	\$ 25,555,395	\$ -	\$ 22,716,741	\$ 8,598,226	\$ 6,154,696	\$ 2,351,068	\$ 65,376,126
Excess (deficiency) of revenue over expenditures	2,126,675	(926,972)	2,672,368	2,643,387	(289,847)	-	6,225,611
Fund transfers:							
Purchase of capital assets	(13,800)	(46,200)	-	-	149,244	(89,244)	-
Building and Technology Fund	(15,525)	(51,975)	-	-	-	67,500	-
Recruitment & Transition Activities	-	116,843	-	(116,843)	-	-	-
60th Anniversary	-	7,108	-	(7,108)	-	-	-
Mortgage transfer	(139,272)	(121,488)	-	-	260,760	-	-
CRM Project	-	36,000	-	-	-	(36,000)	-
CRM System Support	-	97,275	-	-	-	(97,275)	-
HVAC Building Automation Upgrade	-	29,334	-	-	-	(29,334)	-
Tomorrow Fund (Note 2b)	-	-	2,992,235	(2,992,235)	-	-	-
Operating Fund	-	860,075	-	(860,075)	-	-	-
	(168,597)	926,972	2,992,235	(3,976,261)	410,004	(184,353)	-
Increase (decrease) in fund balance for the year	1,958,078	-	5,664,603	(1,332,874)	120,157	(184,353)	6,225,611
Fund balance, end of year	\$ 27,513,473	\$ -	\$ 28,381,344	\$ 7,265,352	\$ 6,274,853	\$ 2,166,715	\$ 71,601,737

	2025						Total
	Community Fund	Operating Fund	Tomorrow Fund	Stabilization Fund	Capital Assets Fund	Building and Technology Fund	
Fund balance, beginning of year	\$ 25,515,944	\$ -	\$ 22,057,585	\$ 7,401,447	\$ 6,380,894	\$ 2,385,584	\$ 63,741,454
Excess (deficiency) of revenue over expenditures	90,125	(838,956)	659,156	2,053,905	(329,558)	-	1,634,672
Fund transfers:							
Purchase of capital assets	(15,169)	(50,783)	-	-	65,952	-	-
Building and Technology Fund	(15,525)	(51,975)	-	-	-	67,500	-
Recruitment & Transition Activities	-	292,249	-	(292,249)	-	-	-
HR Compensation Review	-	17,850	-	(17,850)	-	-	-
Mortgage transfer	(19,980)	(17,428)	-	-	37,408	-	-
CRM Project	-	36,000	-	-	-	(36,000)	-
CRM System Support	-	66,016	-	-	-	(66,016)	-
Operating Fund	-	547,027	-	(547,027)	-	-	-
	(50,674)	838,956	-	(857,126)	103,360	(34,516)	-
Increase (decrease) in fund balance for the year	39,451	-	659,156	1,196,779	(226,198)	(34,516)	1,634,672
Fund balance, end of year	\$ 25,555,395	\$ -	\$ 22,716,741	\$ 8,598,226	\$ 6,154,696	\$ 2,351,068	\$ 65,376,126

The accompanying notes are an integral part of the financial statements.

# UNITED WAY OF WINNIPEG

## Statement of Cash Flows

Year ended March 31, 2026

	<u>2026</u>	<u>2025</u>
Cash flows from operating activities		
Excess of revenue over expenditures	\$ 6,225,611	\$ 1,634,672
Items not involving cash		
Amortization	289,847	329,558
Unrealized gain on investments	(4,565,095)	(3,752,809)
Non-operating Tomorrow Fund contributions	(2,094,769)	(355,176)
Change in deferred contributions	978,377	(521,543)
Changes in non-cash working capital	(771,307)	1,669,478
	<u>62,664</u>	<u>(995,820)</u>
Cash flows from financing activities		
Tomorrow Fund contributions received	2,071,700	367,328
Repayment of mortgage payable	(260,761)	(37,408)
	<u>1,810,939</u>	<u>329,920</u>
Cash flows from investing activity		
Purchase of capital assets	(149,244)	(65,952)
Change in cash	1,724,359	(731,852)
Cash, beginning of year	5,357,175	6,089,027
Cash, end of year	<u>\$ 7,081,534</u>	<u>\$ 5,357,175</u>

The accompanying notes are an integral part of the financial statements.

**UNITED WAY OF WINNIPEG**  
**Notes to the Financial Statements**  
**March 31, 2026**

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**1. PURPOSE OF THE ORGANIZATION**

United Way of Winnipeg (the “Organization”) was incorporated in 1965 in response to the joint efforts of its founders, the Winnipeg Labour Council and the Winnipeg Chamber of Commerce.

The Organization is a non-profit, non-partisan, volunteer driven organization that engages and unites Winnipeggers in a shared effort to improve the quality of life and build a stronger, safer, more caring community for the benefit of everyone living in Winnipeg.

The Organization operates according to the highest standards of conduct consistent with its commitment to voluntarism, integrity, accountability, accessibility, being apolitical and having respect for donors, service providers and the users of service.

**2. SIGNIFICANT ACCOUNTING POLICIES**

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and reflect the following significant accounting policies:

*a) Contributed services*

A large number of people have volunteered significant amounts of their time to the Organization and its agencies. No objective basis is available to measure the value of this significant contribution and no amount has been reflected in these financial statements for these services.

*b) Revenue recognition*

The Organization follows the restricted fund method in which externally restricted contributions are recognized in the fund corresponding to the purpose for which they were contributed. Other restricted contributions received for funds not presented separately are deferred and recognized as revenue in the Community Fund in the year in which the related restriction is met.

Unrestricted campaign contributions, net of an allowance for uncollectible pledges, are recognized as revenue in the period in which the campaign is held.

Investment income comprises interest from cash, interest from short-term investments, interest from pooled investment funds, realized gains and losses on the sale of investments and unrealized gains and losses in the fair value of pooled investment funds.

**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

*b) Revenue recognition (continued)*

A portion of the annual investment income equal to the Consumer Price Index (CPI) is capitalized to the Tomorrow Fund on an annual basis – see Tomorrow Fund (Note 3). On an annual basis, in conjunction with its annual budgeting process, the Board of Trustees approves an allocation of the remaining non-capitalized investment income to the Community Fund and Operating Fund. Typically, the allocation is based on a percentage return that could be expected over the long term for the Organization's type of investment portfolio. In this way, the Board of Trustees approves the use of investment returns to provide a stable flow of resources for community investment and operations. Accordingly, changes in the market value of investment funds are reflected as income or loss from investments in the Stabilization Fund.

In any year where returns on investments are higher than the Board of Trustees approved allocation, the excess will serve as an additional increase to the Stabilization Fund. In a year where returns are lower, the budgeted allocations to Community Fund and Operating Fund are made using the previous excess investment returns in the Stabilization Fund. The Board could also choose to continue to capitalize income to the Tomorrow Fund when investment returns are lower than CPI. In 2025-26, investment income allocations to the Tomorrow Fund that were previously suspended (upon approval of the Board of Trustees) for fiscal years 2019-20, 2022-23 and 2023-24, were recapitalized to the Tomorrow Fund through a transfer from the Stabilization Fund. The total amount transferred was \$2,992,235 which is the inflation adjusted amounts of the previously suspended transfers.

Other revenues are recognized in the fund corresponding to the purpose for which they were contributed when persuasive evidence of an arrangement exists, the amount is fixed or determinable, and collection is reasonably assured. Where these amounts relate to pledges, the amount recorded is net of an allowance for uncollectible pledges.

The Organization is requested by certain employers and employee groups to act on behalf of their provincial and national campaigns by receiving funds and disbursing them on their behalf to other United Ways. Funds received and disbursed under these centrally coordinated campaigns are not included in the statement of community and operating activities and changes in fund balances. Total funds received and processed on behalf of other United Ways were \$2,178,169 (2025 - \$2,023,260).

Funds received by the Organization for campaigns centrally coordinated by other United Ways are included in the campaign revenue amount on the Statement of Community and Operating Activities.

*c) Fundraising costs*

Fundraising costs are recognized as an expense in the period in which they are incurred.

Payments to agencies are recognized as expenses following both program and financial approval by the Board of Trustees.

**UNITED WAY OF WINNIPEG**  
**Notes to the Financial Statements**  
**March 31, 2026**

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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

*d) Pledges receivable*

Contributions pledged, net of an allowance for uncollectible pledges, are recorded as receivables.

*e) Capital assets*

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Amortization is provided on a straight-line basis using the following rates:

Furniture and fixtures	10 years
Equipment	5 years
Computer equipment	4 to 5 years
Computer software	3 to 4 years
Donation software	10 years
Telecommunications	10 years

Costs reflected under the Building category are amortized based on the following components and rates on a straight-line basis:

Building	50 years
Roof	25 years
HVAC System	15 years

*f) Use of estimates*

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Key components of the financial statements requiring management to make estimates include the allowance for uncollectible pledges and the useful life of capital assets. Actual results could differ from these estimates.

*g) Financial instruments*

Financial assets and financial liabilities originated or exchanged in arm's length transactions are initially recognized at fair value when the Organization becomes a party to the contractual provisions of the financial instrument. Financial assets and financial liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Organization is in the capacity of management, are initially recognized at cost.

**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

*g) Financial instruments (continued)*

All financial instruments are subsequently measured at amortized cost except for investments in listed shares and pooled investment funds which are measured at fair value at the year end date. The fair value of listed shares, pooled investment funds and securities are based on the latest closing price with changes in fair value being recognized in the Statement of Community and Operating Activities.

Transaction costs related to financial instruments subsequently measured at fair value are expensed as incurred. Transaction costs related to other financial instruments are added to the carrying value of the asset or netted against the carrying value of the liability and are then recognized over the expected life of the instrument using the effective interest method. Any premium or discount related to an instrument measured at amortized cost is amortized over the expected life of the item using the effective interest method and recognized in the excess of revenue over expenditures as interest income or expense.

With respect to financial assets measured at cost or amortized cost, the Organization recognizes an impairment loss, if any, in net earnings when there are indicators of impairment and it determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows. When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to net earnings in the period the reversal occurs.

*h) Allocation of expenses*

General management and operations expenses, along with general marketing and communication expenses, are allocated between Resource Development expenses and Community Investment management and administration expenses based on an analysis of time and effort to support these specific areas of the Organization.

**3. NATURE OF FUND BALANCES**

*Community Fund*

The source of the Community Fund is all resources dedicated or directed to supporting investments in the community including: donations to the annual campaign; program sponsorships; government and non-government grants; gifts-in-kind; and investment income allocated through the annual budgeting process. These resources may contain restrictions imposed by the donor or provider (i.e. allocation to a particular agency or investment in a particular program, initiative or area of service) or they may be unrestricted.

**UNITED WAY OF WINNIPEG**  
**Notes to the Financial Statements**  
**March 31, 2026**

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**3. NATURE OF FUND BALANCES (continued)**

*Community Fund (continued)*

The purpose of the Community Fund is the investment of unrestricted resources in the community through funding in accordance with partnership agreements and expenditures for community services, programs and/or initiatives which support sustainable community solutions to pressing social issues. Restricted resources are allocated or expended in accordance with the directions of the donor.

The revenues presented in the 2026 Statement of Community and Operating Activities include the proceeds of the 2025 Annual Campaign. In April/May of each year, the Organization's Board of Trustees approves the expenditure of these proceeds to support vital community services in Winnipeg. As a result, the associated community investment expense will be recorded in the year that will end on March 31, 2027.

*Operating Fund*

The source of the Operating Fund is the accumulation of resources dedicated or directed to cover the operating and development costs of the Organization including: Provincial funding; sponsorships; other government and non-government grants; special events; gifts-in-kind; and investment income allocated through the annual budgeting process.

The purpose of the Operating Fund is to record expenditures on: resource development; management and administration; marketing and communication; administration of community investments; research and development and purchase of capital assets for operating purposes.

*Tomorrow Fund*

The source of the Tomorrow Fund is permanent capital gifts made by donors to provide ongoing benefit to the community and a portion of the investment income earned on the fund. These gifts may contain restrictions imposed by the donor (i.e. governing the use of investment income) or they may be unrestricted. Separate capital records are maintained for each capital gift to ensure that the directions of the donor are implemented accurately.

In order to preserve the purchasing power of the Tomorrow Fund, the portion of the annual investment income equal to the Consumer Price Index is capitalized to the Fund on an annual basis as described in Note 2b.

*Stabilization Fund*

The purpose of the Stabilization Fund is to support community service levels and the Organization's operations in special circumstances and to manage the use of investment income in order to provide a stable flow of resources for community investment and operations. Accordingly, changes in the market value of investment funds are reflected as income or loss from investments in the Stabilization Fund. On an annual basis, in conjunction with its annual budgeting process, the Board of Trustees approves an allocation of investment income from the Stabilization Fund to the Community and Operating Funds. In addition, in accordance with policy, in any year where returns on investments are higher (lower) than the Board of Trustees approved allocation, the excess (shortfall) will serve as an additional increase (decrease) to the Stabilization Fund.

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**3. NATURE OF FUND BALANCES (continued)**

*Capital Assets Fund*

The Capital Assets Fund was established to record the investment in capital assets, net of the mortgage liability. The purchase price of operating capital assets is funded through transfers from the Operating Fund, Community Fund and Building and Technology Fund. The purchase price of the Organization's building was funded by the Federal and Provincial Government, private capital contributions with the balance being mortgage financed. On an annual basis, amortization expense is charged to the Capital Assets Fund.

*Building and Technology Fund*

The Building Fund was established to allow for funds to be set aside for future significant repairs, maintenance and replacement costs related to the Organization's building at 580 Main Street. In 2018, it was expanded to become a Building and Technology Fund in order to similarly set aside funds for large technology infrastructure purchases in future years.

The source of the Building and Technology Fund is annual transfers from the Operating and Community Funds allocated through the annual budgeting process to cover costs including, but not limited to, roof repairs/replacement, window replacement, HVAC systems, server replacements, network replacements, etc.

**4. INVESTMENTS**

Investments are held in pooled investment funds with the following breakdown:

	<u>2026</u>		<u>2025</u>	
Corporate/Government Bond Funds	<b>9.80%</b>	<b>\$5,519,251</b>	10.20%	\$5,265,043
Canadian Equity Funds	<b>25.70%</b>	<b>14,484,929</b>	24.30%	12,617,415
Canadian Real Estate Funds	<b>14.90%</b>	<b>8,378,688</b>	15.00%	7,762,568
Mortgage Funds	<b>21.70%</b>	<b>12,210,857</b>	22.50%	11,667,498
U.S. Equity Funds	<b>7.70%</b>	<b>4,331,565</b>	9.60%	4,973,531
U.S. Dividends Funds	<b>5.90%</b>	<b>3,316,011</b>	5.30%	2,721,950
International Equity Funds	<b>10.10%</b>	<b>5,717,990</b>	9.50%	4,946,590
Emerging Market Funds	<b>4.20%</b>	<b>2,405,460</b>	3.60%	1,845,061
	<b>100.00%</b>	<b>\$56,364,751</b>	100.00%	\$51,799,656

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**5. PLEDGES RECEIVABLE AND OTHER ASSETS**

	<u>2026</u>	<u>2025</u>
<b>Pledges Receivable</b>		
Current campaign pledges	\$ 9,043,603	\$ 8,467,414
Prior campaign pledges	940,424	730,279
Other pledges	108,255	103,338
Province of Manitoba grants	610,000	550,000
Flow through receivables	1,223,449	1,155,344
Other miscellaneous receivables	366,650	906,616
	<b>12,292,381</b>	11,912,991
<u>Less allowance for uncollectible pledges</u>	<u>(1,408,276)</u>	<u>(1,374,873)</u>
	<b>10,884,105</b>	10,538,118
<b>Other Assets</b>		
Inventory	-	5,343
Prepaid expenses	289,347	146,288
Other assets	43,356	36,723
	<b>332,703</b>	188,354
	<b>\$ 11,216,808</b>	10,726,472

The gross allowance for uncollectible pledges of \$1,500,000 (2025 - \$1,500,000) is net of write-offs recorded of \$91,724 (2025 - \$125,127).

Cash surrender value of life insurance policies

The Organization is the owner and/or capital beneficiary of donated life insurance policies with face values of \$1,200,936 (2025 - \$1,244,568). The cash surrender value of these policies at March 31, 2026 is \$342,892 (2025 - \$390,724).

**6. CAPITAL ASSETS**

	<u>2026</u>		<u>2025</u>	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Furniture and fixtures	\$ 755,327	\$ 749,218	\$ 755,327	\$ 741,819
Equipment	15,297	15,297	15,297	15,297
Computer equipment	1,782,856	1,565,639	1,671,451	1,489,518
Computer software	1,334,265	1,302,102	1,296,426	1,296,426
Donation software	883,773	872,407	883,773	849,558
Telecommunications	94,856	94,856	94,856	94,856
Land	523,283	-	523,283	-
Building	8,446,960	2,962,245	8,446,960	2,784,442
	<b>13,836,617</b>	<b>7,561,764</b>	13,687,373	7,271,916
<u>Net book value</u>	<u>\$ 6,274,853</u>		<u>\$ 6,415,457</u>	

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**7. GOVERNMENT REMITTANCES PAYABLE**

Included in accounts payable and accrued liabilities at March 31, 2026 is \$nil of government remittances payable (2025 - \$nil).

**8. DEFERRED CONTRIBUTIONS**

Deferred contributions reflect externally restricted contributions that include donor directed donations to specific registered charities, grants for specific purposes from private donors, and unspent funding received for Community Programs (Note 11). Deferred contributions for these programs includes:

	<u>2026</u>	<u>2025</u>
For Every Family (FEF) Initiative	\$ 2,084,585	\$ 784,001
Winnipeg Boldness Project	121,376	290,193
Manitoba Youth Hubs	1,286,572	1,245,385
211 Manitoba	30,022	27,259
Food Security	189,254	313,954
Deferred donor directed donations	915,659	988,299
Other	10,000	10,000
	<u>\$ 4,637,468</u>	<u>\$ 3,659,091</u>

**9. OTHER LIABILITIES**

Other liabilities include funds payable to other United Ways of \$2,043,781 (2025 - \$1,566,773).

**10. MORTGAGE PAYABLE**

On March 20, 2026, the Organization fully repaid its outstanding mortgage with Cambrian Credit Union. The final payment included the outstanding principal balance of \$225,487, a prepayment premium of \$1,694 and final accrued interest to March 20 of \$368.

**11. COMMUNITY PROGRAMS**

The Organization administers several collaborative Community Programs. For presentation purposes they are rolled up into the category of Community Programs on the Statement of Community and Operating Activities instead of being shown as individual programs. Contributions to all Community Programs are recorded into deferred contributions and recognized as revenue in the period in which the related expenses are incurred (Note 9).

A summary of the revenues and expenditures related to community programs are as follows:

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**11. COMMUNITY PROGRAMS (continued)**

	<u>2026</u>	<u>2025</u>
<b>Revenue</b>		
<b>DONATIONS</b>		
For Every Family	\$ 1,930,450	\$ 979,757
The Winnipeg Boldness Project	372,605	435,031
Manitoba Youth Hubs	732,509	1,117,578
211 Manitoba	25,000	26,000
Food Security	312,829	74,951
	<b>\$ 3,373,393</b>	<b>\$ 2,633,316</b>
<b>GOVERNMENT GRANTS</b>		
For Every Family	\$ 2,000,000	\$ 1,500,000
The Winnipeg Boldness Project	125,000	125,000
Manitoba Youth Hubs	3,864,647	2,340,920
211 Manitoba Provincial Funding	615,000	615,000
	<b>\$ 6,604,647</b>	<b>\$ 4,580,920</b>
<b>Expenditures</b>		
For Every Family	\$ 3,930,450	\$ 3,436,524
The Winnipeg Boldness Project	497,605	560,031
Manitoba Youth Hubs	4,597,156	3,558,623
211 Manitoba	903,676	860,523
Food Security	312,829	249,951
	<b>\$ 10,241,716</b>	<b>\$ 8,665,652</b>

A summary of the programs are:

- 211 Manitoba is a free, confidential, 24/7 service that connects individuals to government, health, and social services available across the province. During the year ended March 31, 2026, the Province of Manitoba provided \$510,000 to continue full service 211 in the fiscal year, in addition to \$105,000 for Seniors and Long Term Care, \$25,000 from Winnipeg Regional Health Authority (WRHA), alongside a contribution from the Organization's donors of \$263,676. The Organization is the lead agency.
- Manitoba's Integrated Youth Services (IYS) Youth Hubs (Huddle) is an initiative of the Government of Manitoba in partnership with Shared Health and a group of philanthropic partners. As the Administrative Host for this innovative, systems transformation initiative, the Organization is providing comprehensive backbone support to the scaling of the IYS model across the province.

During the 2025-26 fiscal year, \$2,400,000 was received from the Province of Manitoba related to the 2025-26 Service Purchase Agreement (SPA), \$1,464,647 was received from the Federal Government for the Youth Mental Health Fund and \$732,509 from philanthropy.

The agreement for the YMHF is from 2024-2029 with total funding of \$9,990,016 over 5 years.

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**11. COMMUNITY PROGRAMS (continued)**

- The For Every Family (FEF) Initiative supports 24 Family Resource Centres located across Winnipeg. The initiative supports the Centres to work as a network, stay open longer hours and provide enhanced programming. A new 3-year funding agreement has been signed with the Province of Manitoba for fiscal years 2025-26, 2026-27 and 2027-28. During fiscal year 2025-26 the Province of Manitoba contributed \$2,000,000 to FEF, alongside contributions from philanthropy partners of \$1,930,450.
- The Winnipeg Boldness Project is an Indigenous-led program focused on improving child and family outcomes in the Point Douglas neighbourhood. For 10 years, the Project has used social innovation tools to research, develop, test and scale effective practices and drive systems change consistent with the wisdom and approaches of Indigenous peoples. The two primary funders for 2025-26 are the Province of Manitoba with funding of \$125,000 and The Winnipeg Foundation with funding of \$100,000.
- The Food Security program is a partnership between Cargill, the Organization, funding partners, and community agencies and stakeholders to help address the issue of food security in our community. \$312,829 was utilized in 2025-26.

**12. COMMUNITY SERVICES RECOVERY FUND (CSRF) FEDERAL FUNDING**

Throughout the Province of Manitoba, the Organization stewarded \$3,530,411 locally and in rural and northern communities to eligible community service organizations over fiscal years 2023-24 and 2024-25.

The program ended in fiscal year 2024-25 with \$Nil distributed in 2025-26. (2024-25 - \$170,018; 2023-24 - \$3,360,393).

**13. EQUITY AND COVID-19 RECOVERY FUND**

The Organization leveraged \$2,922,000 in donor dollars and the Province of Manitoba contributed an additional \$1,986,000 for a total of \$4,908,000.

The program ended in fiscal year 2024-25 with \$Nil paid out in 2025-2026. (2024-25 - \$864,343; 2023-24 - \$1,463,868; 2022-23 - \$1,754,706; 2021-22 - \$825,203).

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**14. GOVERNMENT GRANTS**

The following grants were received during the year:

	<u>2026</u>	<u>2025</u>
<b>Province of Manitoba:</b>		
Operating Grant (covers fundraising & administrative costs) \$	<b>4,891,000</b>	\$ 4,891,000
Winnipeg Poverty Reduction Council	<b>50,000</b>	50,000
FEF Initiative (see Notes 8 & 11)	<b>2,000,000</b>	1,500,000
Manitoba Youth Hubs (see Notes 8 & 11)	<b>2,400,000</b>	2,200,000
211 Manitoba (see Notes 8 & 11)	<b>615,000</b>	615,000
Boldness Project (see Notes 8 & 11)	<b>125,000</b>	125,000
<b>Government of Canada:</b>		
Community Service Recovery Fund (see Note 12) \$	-	\$ 1,000
Youth Mental Health Fund (YMHF)		
– Huddle (see Notes 8 & 11)	<b>1,464,647</b>	140,920

**15. FINANCIAL INSTRUMENTS**

The Organization actively manages the risks that arise from its use of financial instruments by adhering to its Board approved Asset Investment, Management and Governance Policy. This policy outlines the objectives, parameters and constraints of the Organization's investing activities and prescribes limits around the quality and concentration of investments held by the Organization. The Organization's investment manager is responsible for recommending a proposed asset mix within the targets set for each asset class in the Investment Policy.

a) *Credit risk*

Credit risk exists where a significant portion of the portfolio is invested in securities which have similar characteristics or which are expected to follow similar variations relating to economic or political conditions. The risk of excess concentration is mitigated by an investment policy established by the Board of Trustees, which sets out various investment thresholds. The portfolio, which is managed by an external investment manager, includes the concentrations as disclosed in Note 4.

b) *Market risk*

Market risk is the potential for financial loss to the Organization from changes in the values of its financial instruments due to changes in interest rates, currency exchange rates or equity prices. The Organization's investments are subject to normal market fluctuations and to the risk inherent in investment in capital markets.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows from a financial instrument will fluctuate because of changes in interest rates. The Organization is exposed to this risk through its investments. The Organization manages this risk by holding a diversified investment portfolio and using a professional investment advisor.

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**15. FINANCIAL INSTRUMENTS (continued)**

*b) Market risk (continued)*

Foreign currency risk

Foreign currency exposure arises from the Organization's holdings of foreign securities. The amount of foreign securities held at March 31, 2026 is set out in Note 4. The objective of the Organization's investment policy is to manage currency risk by maintaining a diversified portfolio. The Organization does not engage in hedging transactions to reduce its exposure to foreign currency fluctuations.

Equity price risk

Equity price risk is the risk that the value of the Organization's financial instruments will fluctuate due to changes in market prices. The Organization is exposed to equity price risk because of its investment in index pooled funds. The objective of the Organization's investment policy is to manage equity price risk through its asset mix parameters and maintaining a diversified portfolio. The performance of the Organization's investments is monitored by measuring against a benchmark consisting of relative weightings of TSX and S&P.

**16. PENSION PLAN**

The employees of the Organization are members of the Community Agencies Retirement Plan, a multi-employer, defined benefit pension plan, covering eligible members of participating community agencies in Manitoba.

An actuarial valuation prepared as at December 31, 2024 estimated that, on the basis of the data, assumptions and methods employed in the valuation, the current contribution rates are adequate, on an ongoing concern basis, to finance all membership service benefits accrued to that date.

While the Community Agencies Retirement Plan is a defined benefit pension plan, it is accounted for as a defined contribution plan – given that it is a multi-employer plan which makes it difficult to differentiate the Organization's portion. The Organization's pension contribution and expense for the year was \$435,830 (2025 - \$350,832).

**17. LINE OF CREDIT**

As at March 31, 2026, the Organization has a \$100,000 line of credit at Royal Bank of Canada which increases to \$2,100,000 from June 1 to September 30, with interest at Royal Bank Prime + 0%.

As at March 31, 2026 the Organization has not drawn on the facility.

**18. COMPARATIVE FIGURES**

Certain comparative figures have been reclassified to conform with current year presentation standards.